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United Nations Children's Fund
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Agenda item 11

Draft decision submitted to the Executive Board

UNICEF Strategic Plan: updated financial estimates, 2016-2019

The Executive Board

1. *Takes note* of the planned financial estimates for the period 2016-2019 as contained in document E/ICEF/2016/AB/L.6 as a flexible framework for supporting UNICEF programmes;

2. *Notes* the importance of regular resources, which remain the bedrock of UNICEF support to programme countries, particularly the poorest and most vulnerable, and to the coherence and effectiveness of the United Nations development system;

3. *Also notes* with serious concern the long-term decline in contributions to regular resources and the increasing imbalance between regular and other resources;

4. *Approves* the integrated resources framework of the planned financial estimates for the period 2016-2019 and approves the preparation of programme expenditure submissions to the Executive Board of up to $1.47 billion from regular resources in 2017, subject to the availability of resources and the continued validity of these planned financial estimates;

5. *Requests* UNICEF to provide annual updates to the Executive Board on the progress of funding its reserves for staff liabilities;

6. *Also requests* UNICEF, in collaboration with other relevant funds and programmes, to present to the Executive Board, in accordance with decision 2013/9, all requested information on cost recovery in time to be included in the consultations on the Strategic Plan, 2018-2021 and the Integrated Budget, 2018-2021 at its annual session of 2017;

7. *Reiterates* the need to avoid the use of regular resources to subsidize activities financed by other resources, and reaffirms that the guiding principle

governing the financing of all non-programme costs should be based on Executive Board decision 2013/9;

8. *Welcomes* Member States' continued dialogue with UNICEF on funding issues in the structured dialogue on financing, including how to facilitate a shift from highly earmarked resources to regular resources, or less restricted/earmarked resources, and urges Member States to prioritize the provision of regular resources that are flexible, predictable, less earmarked and aligned to the outcomes of the Strategic Plan, 2014-2017;

9. *Requests* UNICEF to continue to strengthen the structured dialogue on financing with Member States throughout the year, in accordance with decision 2015/14;

10. *Also requests* UNICEF, in the context of the structured dialogue on financing, to further explore incentives and mechanisms to encourage donor countries and other countries in a position to do so to increase and prioritize regular resources contributions to facilitate a shift to less restricted resources contributions aligned to the Strategic Plan, and to broaden the donor base and attract new sources of funding, including through new approaches to resource mobilization and new forms of support from diversified sources;

11. *Underscores* the importance of UNICEF engagement in United Nations pooled financing mechanisms in the context of the collaborative implementation of the 2030 Agenda for Sustainable Development.